

**SIGNATURE PAGE**


**P-31-2022**

To the Monmouth County Board of County Commissioners:

**THE UNDERSIGNED HEREBY DECLARES THAT  
I (WE) HAVE CAREFULLY EXAMINED THE SPECIFICATIONS.  
I (WE) HEREBY CERTIFY PRICES QUOTED ARE IN ACCORDANCE  
WITH YOUR REQUIREMENTS.**

Company Name: Ameresco, Inc.  
(PRINT)

Preparer's Name: Michael T. Bakas, Executive Vice President  
(PRINT)

Signature:  July 22, 2022  
(DATE)


Address: 111 Speen Street  
Framingham, MA 01701

Telephone No.: 508-661-2223

Fax No.: 508-598-3223

E-Mail Address: mbakas@ameresco.com and sburkholder@ameresco.com  
\*\*\***(This should be the email where Contracts would be sent)**\*\*\*

Contact Person: Sheila Burkholder, Senior Project Developer

FEIN:   
(Federal Employee ID)

(Revised 2/2017)

## ***ECONOMIC BENEFITS SUMMARY FORM***

Vendor SHALL COMPLETE AND RETURN WITH PART B OF PROPOSAL

Vendor must complete this form without making any alterations to its format. Fill in values where appropriate and circle appropriate answers as indicated. Attach more information as necessary to fully explain the economic benefits of your proposal.

Vendor COMPANY NAME: *Ameresco SPE, an affiliate of AMERESCO INC*

LFG To RNG facility capacity proposed at initial installation: *3000 scfm*

(in units of raw inlet LFG flow (scfm). Need not equal LFG available at installation)

### **Proposal Option #1**

Description: Vendor 100% owns, permits, designs, builds, operates, maintains, negotiates with end users and RIN purchasers, etc. for the LFG to RNG facility, for 20 years utilizing excess LFG from the MCRC and operating on a leased portion of County land. Vendor acknowledges that Vendor will assume all costs, labor, and equipment to design, permit, construct, and operate Vendor's facility. In return, the Vendor shares a royalty with the County as follows:

Select one or multiple bullets:

- Vendor will pay County 24.5 percent of all gross revenue,
- Vendor will pay County \_\_\_\_\_ percent of all environmental attribute gross revenue, and/or
- Vendor will pay County \_\_\_\_\_ percent of \_\_\_\_\_ or a flat rate of \$ \_\_\_\_\_ per month (optional).

*If royalty is based on all gross revenue:*

Vendor's estimated total gross revenue in the first full year of operation is estimated to be \$18,151,221 (Vendor shall attach basis for estimate). Vendor estimates their facility operation will begin on 03/31/2024 (date). Vendor's estimated total gross revenue for the 20-year operating term is \$359,473,103 (provide back up for this estimate).

*If royalty is based only on RIN gross revenue:*

Vendor's estimated gross revenue from RIN's only in the first full year of operation is estimated to be \$ \_\_\_\_\_ (Vendor shall attach basis for estimate). Vendor estimates their facility operation will begin on \_\_\_\_\_ (date). Vendor's estimated gross revenue from RIN's only for the 20 year operating term is \$ \_\_\_\_\_ (provide back up for this estimate).

*If royalty is based on other things besides gross revenue or RIN gross revenue:*

Vendor's estimated \_\_\_\_\_ from \_\_\_\_\_ in the first full year of operation is estimated to be \$ \_\_\_\_\_ (Vendor shall attach basis for estimate). Vendor estimates their facility operation will begin on \_\_\_\_\_ (date). Vendor's estimated \_\_\_\_\_ from \_\_\_\_\_ for the 20 year operating term is \$ \_\_\_\_\_ (provide back up for this estimate).

Proposal Option #1 – Basis for Estimate

|         | Inlet SCFM | Moisture content | CH4 % | Recovery | Capacity factor | Production        | Comment  |
|---------|------------|------------------|-------|----------|-----------------|-------------------|--|
| Year 1  | 3000       | 6.50%            | 50%   | 90%      | 80%             | 537,120           | Year 1 assumed to have a ramp-up and therefore lower capacity factor |
| Year 2  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           | Year 2 is first full year with stable operations                     |
| Year 3  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 4  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 5  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 6  | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           | Lower capacity factor every 6 years for major maintenance            |
| Year 7  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 8  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 9  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 10 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 11 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 12 | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           |  |
| Year 13 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 14 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 15 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 16 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 17 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 18 | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           |  |
| Year 19 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 20 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
|         |            |                  |       |          |                 | <b>12,232,906</b> |  |

| Revenue Forecast |                    |                  |                | Royalty calculation  |              |                     |
|------------------|--------------------|------------------|----------------|----------------------|--------------|---------------------|
|                  | Brown Gas \$/MMBtu | RIN price \$/Gal | Marketing fees | Gross Revenue        | Royalty %    | Royalty             |
| Year 1           | \$3.0              | \$2.50           | 10%            | \$15,783,671         | 24.5%        | \$3,866,999         |
| Year 2           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 3           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 4           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 5           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 6           | \$3.0              | \$2.50           | 10%            | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 7           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 8           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 9           | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 10          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 11          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 12          | \$3.0              | \$2.50           | 10%            | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 13          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 14          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 15          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 16          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 17          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 18          | \$3.0              | \$2.50           | 10%            | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 19          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 20          | \$3.0              | \$2.50           | 10%            | \$18,151,221         | 24.5%        | \$4,447,049         |
|                  |                    |                  |                | <b>\$359,473,103</b> | <b>24.5%</b> | <b>\$88,070,910</b> |

**Proposal Option #2**

Vendor and County partner on all aspects of the project (i.e.: ownership, capital costs, permitting, design, construction, operation, maintenance, finding vehicle fleets to purchase the RNG, RIN sales/revenue, etc.) for 20 years. If this proposal option is selected by Vendor, provide the following with your proposal:

Vendor’s split of this partnership is: 49% for County and 51% for Vendor.

Vendor estimates their facility operation will begin on 03/31/2024 (date).

Vendor’s estimated Capital Cost (that both parties will split) is *See notes below* (provide back up for this estimate).

Vendor’s estimated 1<sup>st</sup> year O&M cost (that both parties will split) is *See notes below* (provide

back up for this estimate).

Vendor's estimated 1<sup>st</sup> year gross revenue (that both parties will split) is \$18,151,221 (provide back up for this estimate).

Vendor's 20-year operating term gross revenue (that both parties will split) is \$359,473,103 (provide back up for this estimate).

Vendor shall attach draft terms and conditions for this partnership.

Proposal Option #2 – Basis for Estimate

*Ameresco respectfully declines to provide detailed highly confidential financial backup at this time due to the nature of the County of Monmouth as a public entity and the opportunity for a FOIA request. Potential public disclosure of our CAPEX and OPEX calculations would release our competitive information and impact our ability to be competitive in future industry bids. If Ownership is the only option the County is evaluating, we can have a verbal discussion with the County regarding parameters for investment. We can also meet with the County and show the data required for the evaluation.*

*If Ameresco is selected by the County as the Successful Bidder and the County desires to invest in the project, Ameresco will share all of this information with the County with full transparency.*

|               | Revenue Forecast      |                     |                   | Royalty calculation  |              |                     |
|---------------|-----------------------|---------------------|-------------------|----------------------|--------------|---------------------|
|               | Brown Gas<br>\$/MMBtu | RIN price<br>\$/Gal | Marketing<br>fees | Gross Revenue        | Royalty %    | Royalty             |
| Year 1        | \$3.0                 | \$2.50              | 10%               | \$15,783,671         | 24.5%        | \$3,866,999         |
| <b>Year 2</b> | <b>\$3.0</b>          | <b>\$2.50</b>       | <b>10%</b>        | <b>\$18,151,221</b>  | <b>24.5%</b> | <b>\$4,447,049</b>  |
| Year 3        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 4        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 5        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 6        | \$3.0                 | \$2.50              | 10%               | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 7        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 8        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 9        | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 10       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 11       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 12       | \$3.0                 | \$2.50              | 10%               | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 13       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 14       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 15       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 16       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 17       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 18       | \$3.0                 | \$2.50              | 10%               | \$17,756,630         | 24.5%        | \$4,350,374         |
| Year 19       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
| Year 20       | \$3.0                 | \$2.50              | 10%               | \$18,151,221         | 24.5%        | \$4,447,049         |
|               |                       |                     |                   | <b>\$359,473,103</b> | <b>24.5%</b> | <b>\$88,070,910</b> |

Notes:

- 1. The County has the right (but not an obligation) to invest and own up to 49% of the project company. Ameresco will maintain a controlling interest in the project company.*
- 2. Ameresco prefers to project finance the project at appropriate time during development or construction and will need the cooperation of the County as equity partner through the project financing process. All debt will be kept at the project level (Ameresco SPE). The County will not directly incur any debt nor be obligated to make any debt service payments. Financing of this project will be on a project, non-recourse basis.*
- 3. No O&M fees or EPC fees are charged by Ameresco to the project company (Ameresco SPE).*

### **Proposal Option #3**

Other Alternative. Vendors may provide alternate payment provisions modifying the metrics in Option #1 and #2 above. Attach details on the alternative and describe if payments will escalate annually or quarterly and the basis for the escalation.

#### *1. Base Royalty*

- a. The Base Royalty Percentage of the Gross Revenues paid to County increases annually each operating year by 0.5% from Years 1 through Year 15, effectively increasing from a 20% Base Royalty in Year 1 to 27% Base Royalty in Year 15.*
- b. The Base Royalty Percentage increases annually each operating year by 1% beginning in Year 16 through Year 20.*
- c. The 20-year average Base Royalty paid to County is 25.1% of Gross Revenue.*
- d. The Royalty Percentage remains flat thereafter if any extensions to the Gas Rights are provided.*

#### *2. Bonus Royalty*

- a. In addition to the base royalty, as an incentive to improve the gas quality, County will receive 50% of the incremental revenue earned on all RNG production in excess of an annual average production of 1640MMBtu/day.*
- b. This Bonus Royalty is calculated and paid at the end of every Operating year.*
- c. The 20-year average Total Royalty paid (Base Royalty plus Bonus Royalty) is 26.5% as percentage of Gross Revenue at base case assumption of 50% CH<sub>4</sub> and 90% recovery efficiency.*
- d. The facility production can increase materially over the threshold (1640 MMBtu/day) with improvements in gas quality. In ideal gas scenario, Total Royalty paid can be increase up to ~32% of Gross Revenue (20 year total of ~\$134 million)*

#### *3. Investment option*

- a. The County can invest up to 49% of equity in this structure. Ameresco will maintain a controlling ownership interest in the project company.*
- b. Other terms related County investment are similar to terms mentioned in Proposal Option #2*

*Proposal Option #3 – Basis for Estimate*

|         | Inlet SCFM | Moisture content | CH4 % | Recovery | Capacity factor | Production        | Comment  |
|---------|------------|------------------|-------|----------|-----------------|-------------------|--|
| Year 1  | 3000       | 6.50%            | 50%   | 90%      | 80%             | 537,120           | Year 1 assumed to have a ramp-up and therefore lower capacity factor |
| Year 2  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           | Year 2 is first full year with stable operations                     |
| Year 3  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 4  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 5  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 6  | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           | Lower capacity factor every 6 years for major maintenance            |
| Year 7  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 8  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 9  | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 10 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 11 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 12 | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           |  |
| Year 13 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 14 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 15 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 16 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 17 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 18 | 3000       | 6.50%            | 50%   | 90%      | 90%             | 604,260           |  |
| Year 19 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
| Year 20 | 3000       | 6.50%            | 50%   | 90%      | 92%             | 617,688           |  |
|         |            |                  |       |          |                 | <b>12,232,906</b> |  |

| Revenue Forecast |           |           |           | Royalty calculation  |              |                     |            |                    |                                     |
|------------------|-----------|-----------|-----------|----------------------|--------------|---------------------|------------|--------------------|-------------------------------------|
|                  | Brown Gas | RIN price | Marketing |                      | Base         |                     | Production |                    |                                     |
|                  | \$/MMBtu  | \$/Gal    | fees      | Gross Revenue        | Royalty %    | Royalty             | threshold  | Bonus Royalty      | Total Royalty                       |
| Year 1           | \$3.0     | \$2.50    | 10%       | \$15,783,671         | 20.0%        | \$3,156,734         | -          | -                  | \$3,156,734                         |
| Year 2           | \$3.0     | \$2.50    | 10%       | <b>\$18,151,221</b>  | <b>20.5%</b> | <b>\$3,721,000</b>  | 19,088     | <b>\$280,456</b>   | <b>\$4,001,456</b>                  |
| Year 3           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 21.0%        | \$3,811,757         | 19,088     | \$280,456          | \$4,092,212                         |
| Year 4           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 21.5%        | \$3,902,513         | 19,088     | \$280,456          | \$4,182,968                         |
| Year 5           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 22.0%        | \$3,993,269         | 19,088     | \$280,456          | \$4,273,724                         |
| Year 6           | \$3.0     | \$2.50    | 10%       | \$17,756,630         | 22.5%        | \$3,995,242         | 5,660      | \$83,160           | \$4,078,402                         |
| Year 7           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 23.0%        | \$4,174,781         | 19,088     | \$280,456          | \$4,455,237                         |
| Year 8           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 23.5%        | \$4,265,537         | 19,088     | \$280,456          | \$4,545,993                         |
| Year 9           | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 24.0%        | \$4,356,293         | 19,088     | \$280,456          | \$4,636,749                         |
| Year 10          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 24.5%        | \$4,447,049         | 19,088     | \$280,456          | \$4,727,505                         |
| Year 11          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 25.0%        | \$4,537,805         | 19,088     | \$280,456          | \$4,818,261                         |
| Year 12          | \$3.0     | \$2.50    | 10%       | \$17,756,630         | 25.5%        | \$4,527,941         | 5,660      | \$83,160           | \$4,611,100                         |
| Year 13          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 26.0%        | \$4,719,318         | 19,088     | \$280,456          | \$4,999,773                         |
| Year 14          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 26.5%        | \$4,810,074         | 19,088     | \$280,456          | \$5,090,529                         |
| Year 15          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 27.0%        | \$4,900,830         | 19,088     | \$280,456          | \$5,181,286                         |
| Year 16          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 28.0%        | \$5,082,342         | 19,088     | \$280,456          | \$5,362,798                         |
| Year 17          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 29.0%        | \$5,263,854         | 19,088     | \$280,456          | \$5,544,310                         |
| Year 18          | \$3.0     | \$2.50    | 10%       | \$17,756,630         | 30.0%        | \$5,326,989         | 5,660      | \$83,160           | \$5,410,149                         |
| Year 19          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 31.0%        | \$5,626,879         | 19,088     | \$280,456          | \$5,907,334                         |
| Year 20          | \$3.0     | \$2.50    | 10%       | \$18,151,221         | 32.0%        | \$5,808,391         | 19,088     | \$280,456          | \$6,088,847                         |
|                  |           |           |           | <b>\$359,473,103</b> | <b>25.1%</b> | <b>\$90,428,596</b> |            | <b>\$4,736,772</b> | <b>\$95,165,368</b>                 |
|                  |           |           |           |                      |              |                     |            |                    | <b>26.5%</b>                        |
|                  |           |           |           |                      | Avg Royalty  |                     |            |                    | Avg Royalty including Bonus Royalty |

**Notes and General assumptions**

1. Ameresco will fund the cost of construction of the asset from cash on hand, cash from operations, our corporate revolving credit facility and/or a dedicated non-recourse construction-to-permanent facility. Ameresco has an incredibly deep non-recourse debt capital markets team and experience. We have sourced over \$3.6 billion of project capital.
2. No tax credits or local subsidies are considered in the assumptions
3. For the bid, RINs (@\$2.5/gallon) are assumed to be sold for 100% of the production. Ameresco SPE may enter into a fixed price offtake contract for a portion of the production to reduce the volatility of earnings and secure more favorable financing terms.
4. Gross Revenues used in the proposals above is calculated as sum of Brown Gas revenue and RIN revenue net of marketing fees.
5. The Brown Gas component of RNG injected to NJNG is assumed to be sold at \$3/MMBtu per the RFP instructions; The royalty will be based on actual brown gas revenue realized.
6. Electricity cost is assumed to be \$71.2/MWh (increasing annually with inflation). We expect an operating load of approximately 2.6MW.
7. NJNG interconnection pricing has not been provided and proposal is based on an estimated \$3.3M cost. Any savings from this estimate can be passed on to the County in the form of a higher royalty payment or a one-time upfront payment at the time of commercial operations.

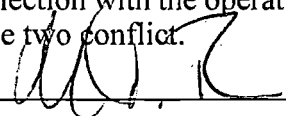
**All Proposal Options**

Explanation of other service or benefits the Vendor offers the County: (attach additional pages if necessary):

- In the absence of any exemptions or waivers, the property tax payable to the County on the asset is expected to be over \$600,000 per year initially (calculated based on generic tax rate in the County and estimated assessed value) and reduce over time with asset depreciation.
- Ameresco is evaluating investment in Green Hydrogen facilities that produce Hydrogen directly from surplus LFG.
- Ameresco is also evaluating sequestration or commercial sale of CO<sub>2</sub>.
- The decision to pursue the above opportunities will depend on technical and economic feasibility and favorable regulatory/policy environment. Ameresco will also pay as royalty appropriate share of the revenue from these opportunities when they come to fruition.
- Ameresco will work with the County to provide available waste heat for County's beneficial use.

Value of other services or benefits the Vendor offers the County: *Difficult to quantify currently*

Vendor acknowledges that production from Vendor's facility is secondary to the operation of the MCRC, including without limitation regulatory compliance. Collecting LFG to meet environmental regulations and/or otherwise in connection with the operation of the MCRC will take precedence over collecting LFG for commercial use if the two conflict.

Vendor's Signature  Date July 22, 2022  
Michael T. Bakas, Executive Vice President